



CAMPBELLTOWN
CITY COUNCIL

EXTRAORDINARY BUSINESS PAPER

25 JUNE 2024

COMMON ABBREVIATIONS

AEP	Annual Exceedence Probability
AHD	Australian Height Datum
BASIX	Building Sustainability Index Scheme
BCA	Building Code of Australia
BIC	Building Information Certificate
BPB	Buildings Professionals Board
CLEP 2002	Campbelltown Local Environmental Plan 2002
CLEP 2015	Campbelltown Local Environmental Plan 2015
CBD	Central Business District
CPTED	Crime Prevention Through Environmental Design
CSG	Coal Seam Gas
DA	Development Application
DCP	Development Control Plan
DDA	<i>Disability Discrimination Act 1992</i>
DPE	Department of Planning and Environment
EIS	Environmental Impact Statement
EPA Act	<i>Environmental Planning and Assessment Act 1979</i>
EPA	Environmental Protection Authority
EPI	Environmental Planning Instrument
FPL	Flood Planning Level
FFTF	Fit for the Future
FSR	Floor Space Ratio
GRCCC	Georges River Combined Councils Committee
GSC	Greater Sydney Commission
HIS	Heritage Impact Statement
IDO	Interim Development Order
IPR	Integrated Planning and Reporting
KPoM	Koala Plan of Management
LEC	Land and Environment Court
LEC Act	<i>Land and Environment Court Act 1979</i>
LEP	Local Environmental Plan
LGA	Local Government Area
LG Act	<i>Local Government Act 1993</i>
LPP	Local Planning Panel
LTFP	Long Term Financial Plan
NGAA	National Growth Areas Alliance
NOPO	Notice of Proposed Order
NSWH	NSW Housing
OEH	Office of Environment and Heritage
OLG	Office of Local Government, Department of Premier and Cabinet
OSD	On-Site Detention
OWMS	Onsite Wastewater Management System
PCA	Principal Certifying Authority
PoM	Plan of Management
POEO Act	<i>Protection of the Environment Operations Act 1997</i>
PMF	Probable Maximum Flood
PN	Penalty Notice
PP	Planning Proposal
PPR	Planning Proposal Request
REF	Review of Environmental Factors
REP	Regional Environment Plan
RFS	NSW Rural Fire Service
RL	Reduced Levels
RMS	Roads and Maritime Services
SANSW	Subsidence Advisory NSW
SEE	Statement of Environmental Effects
SEPP	State Environmental Planning Policy
SREP	Sydney Regional Environmental Plan
SSD	State Significant Development
STP	Sewerage Treatment Plant
SWCPP	Sydney Western City Planning Panel (District Planning Panel)
TCP	Traffic Control Plan
TMP	Traffic Management Plan
TNSW	Transport for NSW
VMP	Vegetation Management Plan
VPA	Voluntary Planning Agreement
PLANNING CERTIFICATE	- A Certificate setting out the Planning Rules that apply to a property (formerly Section 149 Certificate)
SECTION 603 CERTIFICATE	- Certificate as to Rates and Charges outstanding on a property
SECTION 73 CERTIFICATE	- Certificate from Sydney Water regarding Subdivision



18 June 2024

You are hereby notified that the next Extraordinary Council Meeting will be held at the Civic Centre, Campbelltown on Tuesday 25 June 2024 at 6:30pm.

Lindy Deitz
General Manager

Agenda Summary

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1. OPENING

Australian National Anthem

Australians all let us rejoice,
For we are one and free;
We've golden soil and wealth for toil;
Our home is girt by sea;
Our land abounds in nature's gifts
Of beauty rich and rare;
In history's page, let every stage
Advance Australia Fair.
In joyful strains then let us sing,
Advance Australia Fair.

Acknowledgement of Country

I would like to acknowledge the Dharawal people whose ongoing connection and traditions have nurtured and continue to nurture this land. I pay my respects and acknowledge the wisdom of the Elders – past, present and emerging and acknowledge all Aboriginal people here tonight.

Council Prayer

Almighty God, we who are gathered in Council, pledge ourselves to work in harmony for the welfare and development of our City. Guide us we pray in our deliberations. Help us to be fair in our judgements and wise in our actions, so that prosperity and happiness shall be the lot of our people. Amen

Disclaimer

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2. APOLOGIES/ LEAVE OF ABSENCE**3. STATEMENT OF ETHICAL OBLIGATIONS AND DECLARATIONS OF INTEREST****Statement of Ethical Obligations**

Statement of Ethical Obligations In accordance with section 233A of the Local Government Act 1993, the Mayor and Councillors are bound by the Oath or Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the City of Campbelltown and the Campbelltown City Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act 1993 or any other Act, to the best of their ability and judgement.

Declarations of interest**Pecuniary Interests****Non Pecuniary – Significant Interests****Non Pecuniary – Less than Significant Interests****Other Disclosures**

4. REPORTS FROM OFFICERS

4.1 Adoption of the Delivery Program 2022-2026, Operational Plan and Budget 2024-25, Fees and Charges 2024-25 and Resourcing Strategies

Reporting Officer

Deputy General Manager | City Governance, Planning and Futures
City Governance

Community Strategic Plan

Objective	Strategy
5 Strong Leadership	5.2.1 Provide proactive and collaborative leadership on issues that are important to Campbelltown now and into the future

Delivery Program

Principal Activity
5.2.1.1 Lead and improve corporate planning for a sustainable future

Officer's Recommendation

1. That Council adopt the following corporate documents under the Integrated Planning and Reporting Framework and make the 2024-25 land rates and charges:
 - a. Delivery Program 2022-2026 and Operational Plan 2024-25 incorporating the amendments detailed in this report
 - b. Fees and Charges 2024-25 incorporating the amendments detailed within this report
 - c. Long Term Financial Plan 2024-2034
 - d. Workforce Management Strategy 2022-2026 (revised for 2024-25)
 - e. Asset Management Strategy 2024-2034
 - f. Asset Management Plans 2024-2034
 - g. The Budget and Statement of Revenue Policy 2024-25 reflecting the rating structure outlined below.

Ordinary Rate made under Section 494 Local Government Act 1993

Name*	Detail 1 July 2024 to 30 June 2025	Minimum	Ad-valorem
Residential	In accordance with Section 494 of the <i>Local Government Act 1993</i> the ordinary rate of 0.0022822 amount in the dollar be made	-	0.0022822

	In accordance with Section 548(1) of the <i>Local Government Act 1993</i> the minimum amount of \$840.50 be made	\$840.50	-
Farmland	In accordance with Section 494 of the <i>Local Government Act 1993</i> the ordinary rate of 0.0014639 amount in the dollar be made	-	0.0014639
	In accordance with Section 548(1) of <i>Local Government Act 1993</i> the minimum amount of \$840.50 be made	\$840.50	-
Business	In accordance with Section 494 of the <i>Local Government Act 1993</i> the ordinary rate of 0.0033034 amount in the dollar be made	-	0.0033034
	In accordance with Section 548(1) of the <i>Local Government Act 1993</i> the minimum amount of \$840.50 be made	\$840.50	-
Mining	In accordance with Section 494 of the <i>Local Government Act 1993</i> the ordinary rate of 0.005345 amount in the dollar be made	-	0.005345
	In accordance with Section 548(1) of the <i>Local Government Act 1993</i> the minimum amount of \$840.50 be made	\$840.50	-
*In accordance with Section 495 Local Government Act 1993			

Special Rate made under Section 495 Local Government Act 1993

Name*	Detail 1 July 2024 to 30 June 2025	Minimum	Ad-valorem
Special Rate - Infrastructure	In accordance with Section 495 of the <i>Local Government Act 1993</i> the special rate of 0.0001928 amount in the dollar be made	-	0.0001928
	In accordance with Section 548(3)(b) of the <i>Local Government Act 1993</i> the minimum amount of \$2 be made	\$2	-
* In accordance with Section 543(2) Local Government Act 1993			

Domestic Waste Management Service made under Section 496 Local Government Act 1993

Name*	Detail 1 July 2024 to 30 June 2025	Annual
Domestic Waste Management (WRG)	3 bin service: <ul style="list-style-type: none"> • 240l recycling bin emptied fortnightly • 240l garden organics bin emptied fortnightly • 140l general (putrescible) waste bin emptied weekly • kerbside clean up service (4 per calendar year, on-call). 	\$613.68
Domestic Waste Management (WR)	2 bin service (shared service) applies to strata apartment complexes. Garden organics bins are not available if this charge is levied: <ul style="list-style-type: none"> • 140l general (putrescible) waste bin emptied weekly • 240l recycling bin emptied fortnightly • kerbside clean up service (4 per calendar year, on-call). 	\$510.76

Domestic Waste Availability	The domestic waste management availability charge be made for the availability of waste management services to vacant residential land	\$52.79
Business Garbage (WR)	2 bin service annual charge: <ul style="list-style-type: none"> • 140l general (putrescible) waste bin emptied weekly • 240l recycling bin emptied fortnightly 	\$563.67
Additional Domestic Waste	Annual charge for each additional 140l putrescible waste bin and disposal service, this charge is mandatory for secondary dwellings	\$316.47
Additional Recycling Service	Annual charge for each additional 240l recycling bin and disposal service	\$116.92
Additional Recycling (Dialysis)	Annual charge for each additional 240l recycling bin subject to confirmation of eligibility from a NSW Health home dialysis unit	\$1.00
Additional Green Waste	Annual charge for each additional 240l organics bin and disposal service	\$137.13
Additional Green Waste - wildlife carers	Annual charge for each additional 240l organics bin and disposal service, limited to registered carers	\$1.00
Additional Kerbside clean-up	In addition to the 4 free residential kerbside clean-ups	\$104.00
Additional 240l General Waste (weekly)	Additional 240l general waste bin available to strata apartment complexes that are eligible for the residential 2-bin service (shared service). Collection frequencies are subject to availability	\$332.81
Additional 240l General Waste (twice weekly)	Additional 240l general waste bin available to strata apartment complexes that are eligible for the residential two-bin service (shared service). Collection frequencies are subject to availability, collection is limited to specific areas of the Campbelltown CBD only	\$652.21
Additional 660l General Waste (weekly)	Additional 660l general waste bin is available to strata apartment complexes that are eligible for the residential 2 bin service (shared service). Collection frequencies are subject to availability	\$787.53
Additional 660l General Waste (twice weekly)	Additional 660l general waste bin is available to strata apartment complexes that are eligible for the residential 2 bin service (shared service). Collection frequencies are subject to availability, collection is limited to specific areas of the Campbelltown CBD only	\$1,651.87
Additional 1100l General Waste (weekly)	An additional 1100l general waste bin is available to strata apartment complexes that are eligible for the residential 2 bin service (shared service). Collection frequencies are subject to availability	\$1,262.98
Additional 1100l General Waste (twice weekly)	An additional 1100l general waste bin is available to strata apartment complexes that are eligible for the residential 2 bin service (shared service). Collection frequencies are subject to availability and limited to specific areas of the Campbelltown CBD only	\$2,699.07

Additional Business Garbage Service	Annual charge for each additional 140l putrescible waste bin and disposal service	\$443.06
Additional Business Recycling Service	Annual charge for each additional 240l recycling bin and disposal service	\$163.69
Additional Business Green Waste Service	Annual charge for each additional 240l organics bin and disposal service	\$191.98
*In accordance with Section 543(3) <i>Local Government Act 1993</i>		

Stormwater Management Service made under Section 496A *Local Government Act 1993*

The stormwater management charge be applied to each parcel of urban land and categorised for rating purposes as Residential or Business excluding vacant land, land owned by the Crown and Housing NSW.

Name*	Detail 1 July 2024 to 30 June 2025	Annual
Stormwater Management charge	Urban Residential rateable parcel.	\$25.00
	Residential (strata) rateable unit.	\$12.50
	\$25.00 per 700 m ² or part thereof for non-vacant Business land, capped to a maximum of \$1,000.	\$25.00
	\$25.00 per 700 m ² or part thereof of surface land area for strata Business unit (proportioned to each lot based on unit entitlement) not less than \$5.00 or greater than \$1,000.	\$12.50
*In accordance with Section 543(3) of the <i>Local Government Act 1993</i>		

Interest on overdue rates

In accordance with Section 566(3) of the *Local Government Act 1993*, the Minister for Local Government has determined that the maximum rate of interest payable on postponed and overdue rates and charges for the 2024-25 rating year will be 10.5 per cent for the period 1 July 2024 to 30 June 2025.

Purpose

To seek Council's adoption of the following documents:

- Delivery Program 2022-26 and Operational Plan 2024-25 (including Budget, Statement of Revenue Policy and Fees and Charges)
- Long-Term Financial Plan 2024-2034
- Workforce Management Strategy 2022-26 (revised for 2024-25)
- Asset Management Strategy 2024-2034
- Asset Management Plans 2024-2034.

Report

Under the Integrated Planning and Reporting Framework (IP&R), and Section 404 and 405 of the *Local Government Act 1993*, Council must:

- review its Delivery Program every 12 months.
- adopt its annual Operational Plan including budget by 30 June each year.
- review and update its Long-Term Financial Plan, Workforce Management Strategy, Asset Management Strategy, and Asset Management Plan every 12 months.
- place the Operational Plan and Long-Term Financial Plan (along with any revisions to the Delivery Program) on public exhibition for a period of at least 28 days.

At its Extraordinary Meeting of 16 April 2024, Council resolved:

1. The following documents being placed on public exhibition for a 28-day period (17 April 2024 to 15 May 2024):
 - a. draft Delivery Program 2022-26 and Operational Plan 2024-25 including the annual budget
 - b. draft Fees and Charges schedule 2024-25
 - c. draft Long Term Financial Plan 2024-2034.

2. A further report be submitted to Council following the public exhibition period, seeking formal adoption of the above documents prior to 30 June 2024.

This Report presents the following set of documents for Council adoption following public exhibition, along with all submissions received and changes made to the documents:

Delivery Program 2022-26	Translates the community's strategic goals into clear actions and encompasses all actions, projects, programs, and functions to be delivered by the Council during its term
Operational Plan 2024-25	Detailed plan of actions, projects, and programs that will be undertaken in the financial year as part of the Delivery Program. This includes the Annual Budget and 2024-25 Fees and Charges
Long-Term Financial Plan 2024-2034	10 year rolling plan that informs decision-making, and demonstrates how the objectives of the CSP and commitments of the Delivery Program and Operational Plan will be resourced and funded
Workforce Management Strategy 2022-26	Ensures Council has the right people, skills, leadership and culture to drive effective and efficient delivery of Council's services and projects. It also includes Council's Indigenous Employment Commitment
Asset Management Strategy and Plans 2024-2034	Provides a 10-year forecast, detailing Council's approach to the management of community assets in line with appropriate standards and Asset Management Policy

Public Exhibition and Submissions

The draft Delivery Program 2022-26 and Operational Plan 2024-25, Fees and Charges 2024-25 and the Long-Term Financial Plan 2024-2034 were placed on public exhibition and public submissions were encouraged via:

- An online form on Over to You
- written submission addressed to Council's General Manager at PO Box 57 CAMPBELLTOWN NSW 2560

Council received 4 external submissions and several internal comments relating to the Delivery Program, Operational Plan and Fees and Charges. All submissions were reviewed in detail and responded to (attachment 1), and a number of changes were made to address issues raised. The amendments made to the documents following public exhibition are summarised below:

Amendments to the Delivery Program 2022-26 and Operational Plan 2024-25

Source	Recommended Amendment
Internal Review	Removal of Operational Plan Action 'Facilitate the Service Review Program' as it's a duplication of the Delivery Program Activity on page 42
Internal Review	Change of 'Deliver Customer Experience Program' Delivery Program Activity indicator from % to # of initiatives on page 43
Internal Review	Change 'Deliver Urban Renewal Program' to 'Strategically manage Council's property and land assets, development opportunities, and divestments and strategic investments/acquisitions of property' Delivery Program Activity indicator from revenue generated to investigations undertaken on page 40
Internal Review	Addition of the below 3 Delivery Program Activities that were inadvertently omitted: <ol style="list-style-type: none"> 1. Implement our risk management framework 2. deliver procurement and contract governance framework 3. manage and operate the Animal Care Facility.

It is recommended that Council endorse the final Delivery Program 2022-26 and Operational Plan 2024-25 incorporating these amendments.

Fees and Charges 2024-25

Source	Recommended Amendment
Internal submission: At the time of publication, the Office of Local Government had not announced the statutory rate of penalty interest for unpaid land rates and charges. The announcement of 10.5% was made on 19 April 2024.	An amendment to page 84 of the Statement of Revenue Policy to the amount for 2024-25 of 10.5 % has been determined.
Internal submission: At the time of publication, the Office of Local Government had not announced the statutory fee for a certificate under Section 603.	An amendment to page 86 of the 2024-25 Fees and Charges from \$95 to \$100 per annum has been made.
Internal submission: Review of the regulated food premises Fees and Charges Category 1 Medium Risk and 2A - High Risk.	An amendment to page 37 of the 2024-25 Fees and Charges from \$164 to \$207 per annum has been made.

<p>Internal submission: Review of the regulated public health premises annual inspections Category 1.</p>	<p>An amendment to page 39 of the 2024-25 Fees and Charges from \$164 to \$197 per annum has been made.</p>
<p>Internal submission: At the time of publication, the Environmental Planning and Assessment Regulation 2021 had not been updated to include the Consumer Price Index (CPI) movements between March 2023 and March 2024 for regulated fees.</p>	<p>All fees identified as Legislative in the Development and Environment sections of the 2024-25 Fees and Charges have been reduced from a 4.2% change to align with the Regulation 3.77% CPI change.</p>

The Operational Plan and Fees and Charges have been compiled based on productivity factors, efficiency savings, the influence of the Consumer Price Index (CPI) on the cost of providing goods and regulatory controls recommended by the NSW Government.

In May 2021, the NSW Government assented to *Local Government Act 1993* reforms which enabled a different rate peg to be set for each council. New methodology is included to add a population factor allowing councils to grow their rate base in line with population. A subsequent and further review of the Rate Peg Methodology has resulted in changes to be implemented in 2024 - 25. IPART now takes into account a Base Cost Change (BCC) by council group (metropolitan, regional and rural) and an Emergency Services Levy (ESL) factor to reflect the annual changes in each councils ESL contribution.

In November 2023, IPART announced the percentage variation for land rates for Campbelltown would be 5.3 per cent, the BCC of 3.9 per cent, the ESL factor of 0.5 per cent, the population factor of 0.5 per cent and an adjustment for superannuation of 0.4 per cent.

In calculating the 2024-25 fees and charges, references are made to the CPI as they affect the service level and costs in providing services to the community, a guiding base change of 4 per cent has been applied.

Rating structure (Statement of Revenue Policy)

In adopting the Operational Plan, the *Local Government Act 1993* requires Council to formally make, by resolution, the rates and charges for the period 1 July 2024 to 30 June 2025. This requirement exists to give legal form to the rating structure, rates and annual charges in addition to the summary information provided in the Operational Plan. The Campbelltown Local Government Area is traditionally re-valued by the Office of the Valuer General every 3 years with the valuations used in the calculation and distribution of annual rate levies. The values have been determined as at 1 July 2022 and form the basis for the proposed 2024-25 financial year rating structure.

Ordinary Rate

- a. That the Ordinary Rate of 0.0022822 amount in the dollar with a minimum of \$840.50 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as RESIDENTIAL in accordance with Section 516 of the *Local Government Act 1993* be made for the year 2024-25.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **RESIDENTIAL**.

- b. That the Ordinary Rate of 0.0014639 amount in the dollar with a minimum of \$840.50 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as FARMLAND in accordance with Section 515 of the *Local Government Act 1993* be made for the year 2024-25.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **FARMLAND**.

- c. That the Ordinary Rate of 0.0033034 amount in the dollar with a minimum of \$840.50 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as BUSINESS in accordance with Section 518 of the *Local Government Act 1993* be made for the year 2024-25.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **BUSINESS**.

- d. That the Ordinary Rate of 0.005345 amount in the dollar with a minimum of \$840.50 in accordance with Section 548(1)(a) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown categorised as MINING in accordance with Section 517 of the *Local Government Act 1993* be made for the year 2024-25.

In accordance with Section 543(1) of the *Local Government Act 1993* this rate be named **MINING**.

Special Rates

That the Special Rate of 0.0001928 amount in the dollar with a minimum of \$2.00 in accordance with Section 548(3)(b) of the *Local Government Act 1993* on the land value of all rateable land in the City of Campbelltown in accordance with Section 495 of the *Local Government Act 1993* be made for the year 2024-25.

In accordance with Section 543(2) of the *Local Government Act 1993* this rate be named **SPECIAL RATE - INFRASTRUCTURE**.

Council's permissible general income has increased by 5.3 per cent as approved by the IPART under delegation by the Minister for Local Government. The Operational Plan incorporating the budget has been prepared based on a 5.3 per cent increase in the general rate income for 2024 - 25 providing a total rate yield of \$113,937,427.

The table and details below show the rating structure based on the rateable properties applicable to the 2024-25 year:

Rate Type	Category	Ad Valorem Amount	Minimum Rate \$	Yield \$
Ordinary	Residential	0.0022822	\$840.50	\$81,352,552
Ordinary	Farmland	0.0014639	\$840.50	\$529,157
Ordinary	Business	0.0033034	\$840.50	\$24,023,263
Ordinary	Mining	0.005345	\$840.50	\$32,391
Special	Infrastructure	0.0001928	\$2.00	\$8,000,064
Total				\$113,937,427

In accordance with Section 514 of the *Local Government Act 1993*, each parcel of land within the Campbelltown Local Government Area has been categorised for rating purposes with owners notified via the annual rate notice.

Domestic Waste Management Service

Council provides a Domestic Waste Management (DWM) charge for the provisions of the Domestic Waste Management Service for the period 1 July 2024 to 30 June 2025 as follows:

Waste Management Service	Annual Charge
Domestic Waste Management charge – WRG (3 bin service: waste, recycle and green)	\$613.68
Domestic Waste Management charge – WR (2 bin service: waste and recycle)*	\$510.76
Business (waste and recycle)	\$563.67
DWM availability charge [#]	\$52.79
Additional Recycling – Domestic (dialysis)	\$1.00
Additional Organics – Wildlife carers	\$1.00

[#] Vacant land.

* Residential 2 bin service applies to multi occupancy dwellings where owners share bins as approved by Council.

It is recommended that all other domestic and commercial/business waste charges be adopted in accordance with the 2024-25 Fees and Charges document.

Council is offering a program to reduce the use of plastics and in particular offering users of reusable nappy, reusable incontinence items and sanitary items the ability to participate in a rebate program. The program is proposed to be run as a feature of Plastic Free July and would be aimed at waste avoidance. It is the case that nappies and absorbent hygiene products are a major contributor to household garbage waste across the Campbelltown LGA and other local government areas. The proposed program is designed to raise awareness of this issue and provide an alternative to the use of plastic derived hygiene products. The program includes a rebate be provided at 50 per cent of total purchase price, up to a maximum value of \$100 (per household) throughout July or until the budget is exhausted of \$16,500 funded as part of the Domestic Waste Service costs.

Stormwater Management Service Charge

In accordance with Section 496A of the *Local Government Act 1993*, Council may make an annual charge for Stormwater Management Services for each parcel of urban land within the City of Campbelltown and categorised for rating purposes as Residential or Business excluding vacant land and land owned by the Crown (this includes Housing NSW). It is recommended for the period 1 July 2024 to 30 June 2025 that the following charges be made in respect of land to which the charge applies:

- \$25.00 per urban Residential rateable parcel
- \$12.50 per Residential (strata) rateable unit
- \$25.00 per 700 m² or part thereof for non-vacant business land, capped to a maximum of \$1,000
- \$12.50 per 700 m² or part thereof of surface land area for strata business unit (proportioned to each lot based on unit entitlement) not less than \$5.00 or greater than \$1,000.

Stormwater Management Service Program of Works

Income from Stormwater Management charges are to be expended in accordance with the program of works listed in the table below. Expenditure is expected to meet the revenue target of \$1,505,900 raised from the annual charges made in accordance with the above charging mechanism.

Project	Expenditure
Water quality and testing program	\$300,000
Stormwater infrastructure improvement program	\$175,000
Drainage system maintenance	\$175,000
Stormwater Engineer resource	\$100,000
Improvement Program	\$100,000
Project Works	\$655,900
Total	\$1,505,900

Accrual of Interest on Overdue Rates and Charges

In accordance with Section 566(3) of the *Local Government Act 1993*, the Minister for Local Government has determined that the maximum rate of interest payable on postponed and overdue rates and charges for the 2024-25 rating year will be 10.5 per cent for the period 1 July 2024 to 30 June 2025.

Attachments

- 4.1.1 Public Exhibition Submissions and Council Response Summary (contained within this report) [↓](#)
- 4.1.2 Delivery Program 2022-26 and Operational Plan 2024-25 (distributed under separate cover)
- 4.1.3 Fees and Charges 2024-25 (distributed under separate cover)
- 4.1.4 Long-Term Financial Plan 2024-34 (distributed under separate cover)
- 4.1.5 Workforce Management Strategy 2022-2026 Revised 2024-25 (distributed under separate cover)
- 4.1.6 Asset Management Strategy 2022-2032 Revised 2024-25 (distributed under separate cover)
- 4.1.7 Asset Management Plans 2024-2034 (distributed under separate cover)

Attachment 1 - Public Exhibition Submissions and Response Summary

Submission	Question/Statement	Response
<p>Community member 1</p>	<p>Queen Street Fix the main street!</p>	<p>We are committed to the revitalisation of Queen Street as the economic backbone of our community.</p> <p>Council has delivered various initiatives during the 2023-24 financial year focused on the revitalisation of Queen Street in Campbelltown CBD. We have included a summary of the works delivered below and are excited to continue these efforts with a focus on revitalisation and activation in the 2024-25 financial year.</p> <p>Commencing in December 2023, Council has dedicated works towards rectifying and enhancing the existing streetscape. Due for completion at the end of May 2024, these include:</p> <ul style="list-style-type: none"> • Rectification of 2700m² of pavements along Queen St between Mawson Park & Bradbury Ave (completed) • temporary parklets replacement with refreshed trees, street furniture, umbrellas and pram ramps along Queen St (completion due late May) • repaired festoon lighting and painting refresh at Forum Q/Lithgow St Mall pedestrian plaza (completed) • 235m² concrete panels replacing broken/displaced pavers on Browne, Cordeaux and Lithgow Street (completed) • replacement of 34m of damaged kerb and gutter on Cordeaux and Allman street (completed). <p>Renew On Q is a project designed to activate vacant shopfronts in the Queen Street Precinct (QSP) by increasing the diversity of products and services, encouraging new and repeat visitation, and supporting the local creative and entrepreneurial community. Bringing new local ideas and businesses to previously vacant shopfronts, the project aims to support existing businesses by helping draw people back into the Queen Street Precinct to discover all that is on offer.</p> <p>There are currently five new businesses operating out of shopfronts that have been vacant for some time, providing creative start-ups and entrepreneurs the opportunity to test and trial their business ideas in a commercial setting. Response to the new businesses has been very positive, and we're looking forward to introducing more new creative businesses to Campbelltown over the next 12 months.</p>

Attachment 1 - Public Exhibition Submissions and Response Summary		
Submission	Question/Statement	Response
		<p>Outdoor dining can stimulate business growth while at the same time enhancing our streets and creating a lively, vibrant destination for our community and visitors. We developed a new outdoor dining policy and best practice guidelines to make it easier for our businesses to commit to high quality outdoor dining.</p> <p>Activations and events have attracted thousands of people to Queen Street, enhancing community experience and economic activity in the area.</p> <p>Significant events have included:</p> <ul style="list-style-type: none"> • Handmade and Homegrown Markets - now weekly • Ramadan On Q • weekly Live & Local On Q • Fisher's Ghost Festival Twilight Fair • Christmas On Q Activations. <p>We have increased our CBD city presentation efforts and resources and have seen marked improvements in the regular cleansing and amenity upkeep within the CBD in the last 12 months with a dedicated CBD City Presentation team.</p> <p>We are also anticipating an additional 10,000 people will visit Queen Street with the relocation of the library, which will offer greater exposure for all existing businesses and provide the opportunity to attract new customers.</p>
Community Member 2	<p>Performing Arts Facilities</p> <p>Campbelltown needs a venue with adequate stage, lighting, tiered seating and dressing rooms for live performances for local dance, drama, and music schools etc.</p>	<p>Campbelltown Arts Centre currently provides a highly utilised Performance Studio with stage area, lighting, sound, seating up to 180, which is available for hire. Council is actively planning the proposed redevelopment and expansion of the Campbelltown Arts Centre with funding secured through the Western Sydney Infrastructure Grants Program. The improvements will enable us to better meet the growing interest in and needs of live performance programs and events, providing a larger space with increased capacity, including adequate stage, lighting, tiered seating, and dressing rooms. We're committed to enhancing the cultural experiences and opportunities for everyone in Campbelltown.</p> <p>In addition to the Campbelltown Arts Centre, the state of the art Billabong Parklands, due to open on the June long weekend, will provide a year round outdoor event space for a range of activities with tiered seating, open green spaces and supporting facilities.</p>

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<p>Community Member 3</p>	<p>Active Transport and Road Safety</p> <ol style="list-style-type: none"> 1. Issues of school road safety and parking around schools need to be addressed across all areas of council - rather than just Road Safety Officer - this is a piecemeal approach to a wicked problem - needs all parts of council to work together to get kids and families walking/cycling/catching public transport to school rather than being driven - which is the root of the parking/safety issues around schools. 2. More \$ spent on safer walking/cycling paths, crossings, etc around schools. 3. Better use of Bike Ed Centre by schools - transporting kids to the centre is cost-prohibitive for many schools now - so bring the Bike Ed centre staff out to schools to conduct bike ed training - and bring along a few bikes for kids that don't have one. 	<p>Council has begun planning for the Delivery Program 2025-29 and Operational Plan 2025-26. An Active Transport Strategy will be considered as part of this process and would include consideration of actions to promote active travel to and from school through behaviour change initiatives and provision of supporting infrastructure.</p> <p>Further, Council has an ongoing partnership with School Infrastructure NSW as part of a Transport Working Group to engage on enabling safe transport infrastructure for local schools.</p> <p>Investing more funds in safer walking and cycling paths, as well as better crossings around schools, is crucial for the safety and well-being of students. Around 12 schools have been identified for proving these facilities which will cost approx 5.6 million. Council has made an application to TfNSW to secure funding and if successful, will deliver these initiatives in the next financial year.</p> <p>Over the past 12 months, more than 8,000 people visited our Bicycle Education Centre during its open days. This purpose-built facility is designed to help people and groups of all ages learn about safe cycling.</p> <p>We're always looking for ways to improve, so we regularly review our Bicycle Education programs. We'd especially love to hear from schools that have used the Centre before and will ensure we seek their feedback on our current programs as well as explore suggestions for program enhancements they may have to provide more accessibility and usability of the service.</p>

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<p>4. Involve parents/community in co-design of streets around schools to make them slower and safer - not just the 40kph strip outside the school - and not just for pick up & drop off times (weekends, school holidays, etc.)</p>	<p>The preliminary scoping of an Active Transport Strategy includes the potential to prepare location-specific access plans for key catchments including around local schools and the consideration of community engagement including key stakeholders of school communities and parents in line with Council's Community Engagement Strategy.</p>
<p>5. What is the Cycleways Program?? How is this infrastructure prioritised?</p>	<p>The Cycleways Program focuses on enhancing biking infrastructure within communities. It prioritises areas based on various factors such as population density, existing biking infrastructure, traffic patterns, and community input/demand. By improving bike paths, lanes, and safety measures, the program aims to promote cycling as a viable and safe transportation option. The 2010 Bike Plan is being followed until the adoption of Council's Blue Green Grid Plan which integrates the Bike Plan within it.</p>
<p>6. The 2010 Bike Plan is way out of date - so what are they basing cycleway program on? There is not even a new bike plan proposed in the Delivery Plan - just the draft Green-Blue Strategy. Campbelltown needs a new plan that outlines and prioritises its walking and cycling infrastructure needs - with costs - so they can start to get more funding grants to fill these gaps - and they need it now! It needs to be a priority in this Delivery Plan.</p>	<p>Council's Blue Green Grid Plan incorporates an LGA Bicycle Plan that will inform an update to the 2010 plan. This will provide strategic guidance and outline priority pedestrian and cycleway connections between blue/green assets, town centres, schools, workplaces, community facilities, parks and sporting fields and public transport. It will provide a clear spatial framework, prioritisation, costing and implementation measures to enable strategic delivery of cycleways, pedestrian networks and supporting infrastructure. The LGA Bicycle Plan will help Council to take advantage of funding grant opportunities by identifying prioritisation and costs of key links. It will integrate into Council's operational planning with targets and timing to deliver cycleways and footpaths.</p>
<p>7. I'd like to see an indicator for walking and cycling infrastructure - perhaps funds</p>	<p>The Operational Plan 2024-25 measures have been set to determine a baseline of infrastructure to monitor and review over the next year. Preliminary planning for the</p>

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Western Sydney Health Alliance	<p>secured, perhaps km delivered. Needs in this area far outweigh available funds and resources, so efforts to secure external funding are needed over an extended period of time to start catching up.</p> <p>Health and Climate Change</p> <ol style="list-style-type: none"> <li data-bbox="263 1265 901 1691">Inclusion of the Western Sydney Health Alliance Partnership in Outcome 1 Community and Belonging, Outcome 3 Enriched Natural Environment and Outcome 5 Strong Leadership through the development of the Health and Wellbeing Plan. <li data-bbox="263 1691 901 1895">Application of a health lens checklist to activities in the Operational Plan 	<p>subsequent Operational Plan of 2025 -26 includes the potential to report on active transport infrastructure as a percentage of increase above the baseline being collected.</p> <p>Council highly values its partnership with the Western Sydney Health Alliance and will continue to report on actions and outcomes delivered through this partnership under the below Delivery Program and Operational Plan 2024-25 Principal Activity:</p> <p>Develop and strengthen partnerships with government and non-government agencies to advocate for Campbelltown.</p> <p>Health is a key consideration underlying many of our Operational Plan actions and is an important consideration for our future planning. Below are some examples from the Operational Plan 2024-25:</p> <p>We have a Healthy Urban Strategies Partnership (with South Western Sydney Local Health District) and through this will develop a Campbelltown Health and Wellbeing Strategy that will guide Council's planning and advocacy efforts for improving health and wellbeing for all residents over the next 10 years, with a specific focus on implementing interventions within the built environment:</p> <ul style="list-style-type: none"> <li data-bbox="263 1895 1350 2027">We are completing an investigation of the impact of climate change on health, and how to embed this in planning <li data-bbox="263 2027 1350 2134">We are continuing to consider social determinants of health in our planning cycle, and properly embed them in our Delivery Program and Operational Plan

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<ul style="list-style-type: none"> • We have several actions addressing health across our resilience and community support initiatives • We continue to participate in the Campbelltown Health and Education Precinct to progress initiatives to improve health and wellbeing. 	
<p>Council has a robust indicator framework that monitors progress on our Integrated Planning and Reporting (IP&R) plans and their long-term outcomes. This includes tracking city trends, such as social health and well-being. These indicators are reported in the State of our City Report, scheduled for publication in October 2024.</p>	<p>3. Measurement tools and indicators in the operational plan for social health and well-being.</p>
<p>Council's Healthy Food and Drink Policy aims to facilitate and encourage a healthy food and drink lifestyle for all staff, volunteers and the community through influencing healthier food and drink choices. Through our Events and Activations planning we seek out vendors with healthier menu items to provide a more balanced event food offering.</p> <p>The development of a Health and Wellbeing Strategy will include consideration of how the built environment can support access to healthy foods, including consideration of and sufficient space for growing food.</p>	<p>4. Advocating for access to healthy foods through the review of Council's Healthy Food and Drink Policy.</p>
<p>The Delivery Program has several Principal Activities relating to transport connectivity, which encompasses active transport. Under these principal activities, we are continuing to work with various stakeholders to plan and advocate for actions to improve active transport and promote healthy streets more broadly.</p> <p>Specifically, through our involvement in the Western Parkland Walking and Cycling project team, we provide input as subject matter experts and informing decisions. This will continue to be a key consideration for our future Delivery Program and Operational Plan planning cycles.</p>	<p>5. Incorporate active involvement in the development of the Western Parkland City Walking and Cycling Strategy in the operational plan.</p>
<p>Implementation of the Increasing Resilience to a Changing Climate Guidance document for the Western Sydney Councils.</p> <p>Council continues to undertake a range of actions that inherently implement the guidance of WSHA's Increasing Resilience to a Changing Climate document. This includes but is not limited to building heat resilience through the development of an Urban Greening Plan with specific tree canopy targets, our ongoing health partnerships and collaborations, implementing our Net Zero Strategy, and holding Resilient Residents information sessions to increase community preparedness for climate risks.</p>	<p>6. Implementation of the Increasing Resilience to a Changing Climate Guidance document for the Western Sydney Councils.</p>

5. URGENT GENERAL BUSINESS